Annual Complaints Performance 2023-24

This report provides additional details to accompany the full annual complaints report for 2023-24, which is based on the 8 indicators set by the Scottish Public Service Ombudsman (SPSO).

1. All Complaints listed by theme

Complaint theme	Number
Staff Issue - Conduct	64
Council Decision	57
Education - Treatment of Child	46
Social Work Decisions	44
Staff Issue - Communication	38
Planning Applications	32
Council Property/Buildings	31
Education - Other	29
Missed Bin	29
Council Tax Other	26
Council Service Error	25
Domestic Refuse Collection	23
Parking Services	22
Traffic Management	20
Street Lighting	17
Staff Issue - Other	14
Ground Maintenance	11
Road Works	10
Failure of Care	9
Live Argyll - Other	9
Pothole	9
Recycling	8
Quality of Care	8
Social Work Reports	8
Cemeteries	7
Public Conveniences	7
Surfacing	6
Commercial Refuse	6
Pavements/Footpaths	6
Road Closure	5
Winter Maintenance	5
Road Signage	5
Drainage	5
Public Transport	5
Homelessness Service	4
School Transport	4
Flooding	4
Noise Control	3
Cost of Council Service	3
Road Markings	3

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Complaint theme	Number
Council Payments	3
Piers & Harbours	3
Non Domestic Rates	3
Civic Amenity	3
Litter	3
Committee/Governance	2
Core Paths	2
Projects, Renewables &	2
Regeneration	
Data Protection	2
Public Health	2
Payroll	2
Leisure Services	2
Building Warrants	2
Dangerous Buildings	2
Benefit Payments	1
Private Water Supplies	1
Local Development Plan	1
School Crossings	1
Animal Health	1
Council Tax Portal	1
School Catering	1
Scottish Welfare Fund	1
HR Policy/Process	1
Care Funding	1
Respite	1
Licensing	1
Education - Attendance Panel	1

Table 1 provides a full breakdown of complaints into relevant themes. From the data in the complaints system, we have assigned each case a theme, based on our understanding of the main issue raised in the complaint. Where complaints have been in connection with a number of issues, or could fall into various themes, we have assigned it the theme we believe to be the main issue. The larger themes are explored further within this report.

2. General breakdown by complaint category and department

Details about some of the larger themes / areas of complaints are provided in this section. A more in depth breakdown within the main service areas is provided at section 4 below

Table 1 - Categories of complaints by department

	Chief Executive's Unit & Community Planning	Education, Legal & Regulatory & Commercial	Customer Support, Financial Services, Road & Infrastructure and Development & Economic Growth	Health and Social Care Partnership	Live Argyll
Damage/Injury		1	17	1	1
Inadequate Information	6	4	26	7	1
Late Delivery	2	1	14		1
Non Delivery		27	119	8	1
Policy Restriction	2	8	28	3	1
Substandard Delivery	9	93	140	48	6
Unacceptable Behaviour	1	44	52	39	2
Grand Total	20	178	396	106	13

Table 2 – Number of complaints by area

Details of complaint themes within ward areas are provided below.

Area	Count of Ward Area
Bute and Cowal	152
Helensburgh and Lomond	234
Mid Argyll Kintyre and the Islands	157
Oban Lorn and the Isles	166
Area Not Identified	4
Grand Total	713

Section 3 – Complaints themes by Area

Table 3a Mid Argyll, Kintyre and Islands

Theme	Count of Ward Area			
Education - Treatment of Child	24			
Staff Issue - Conduct	22			
Social Work Decisions	16			
Council Tax Other	9			
Staff Issue - Communication	8			
Education - Other	7			
Missed Bin	7			
Council Service Error	6			
Planning Applications	6			
Council Decision	5			
Social Work Reports	4			
Domestic Refuse Collection	4			
Failure of Care	4			
Quality of Care	4			
Street Lighting	3			
Recycling	3			
Staff Issue - Other	2			
Core Paths	2			
Public Transport	2			
Pothole	2			
Parking Services	2			
Public Health	1			
Cemeteries	1			
Drainage	1			
Commercial Refuse	1			
Committee/Governance	1			
Flooding	1			
Scottish Welfare Fund	1			
Ground Maintenance	1			
Non Domestic Rates	1			
Road Closure	1			
Payroll	1			
Road Signage	1			
Data Protection	1			
Road Works	1			
School Transport	1			
Grand Total	157			

3b Oban, Lorn and the Isles

Theme	Count of Ward Area
Council Property/Buildings	29
Staff Issue - Conduct	13
Social Work Decisions	10
Parking Services	9
Missed Bin	8
Staff Issue - Communication	8
Council Service Error	7
Education - Other	6
Education - Treatment of Child	6
Public Conveniences	5
Planning Applications	5
Winter Maintenance	5
Cemeteries	4
Staff Issue - Other	4
Commercial Refuse	3
Domestic Refuse Collection	3
Street Lighting	3
Ground Maintenance	3
Council Decision	3
Dangerous Buildings	2
Surfacing	2
Pothole	2
Cost of Council Service	2
Road Works	2
Council Tax Other	2
Non Domestic Rates	2
Piers & Harbours	2
Projects, Renewables & Regeneration	1
Failure of Care	1
Animal Health	1
Public Transport	1
Local Development Plan	1
Quality of Care	1
Data Protection	1
Recycling	1
Pavements/Footpaths	1
Road Signage	1
Council Tax Portal	1
Noise Control	1
Traffic Management	1
School Catering	1
Benefit Payments	1
School Transport	1
Grand Total	166

3c Bute and Cowal

Staff Issue - Conduct Traffic Management Education - Treatment of Child Social Work Decisions 8 Education - Other 7 Planning Applications 7 Staff Issue - Communication 6 Street Lighting 6 Council Tax Other Council Decision 4 Council Service Error 4 Pothole 4 Faillure of Care Staff Issue - Other 3 Recycling 3 Live Argyll - Other 3 Domestic Refuse Collection 3 Quality of Care 3 Social Work Reports 2 Public Transport 2 Council Payments Civic Amenity 4 Homelessness Service 8 Road Closure 9 Parking Services Road Works 2 Surfacing 2 School Transport 2 Civical Maintenance 8 Road Works 9 Surfacing 9 School Transport 1 Cost of Council Service 1 Respite 1 Care Funding 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Licensing 1 Licensina	Theme	Count of Ward Area
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Social Work Decisions Education - Other Planning Applications 7 Staff Issue - Communication 6 Street Lighting 6 Council Tax Other 5 Council Decision 4 Council Service Error 4 Pothole 4 Failure of Care Staff Issue - Other 3 Recycling 3 Live Argyll - Other 3 Domestic Refuse Collection 3 Quality of Care 3 Social Work Reports Public Transport Council Payments Civic Amenity 4 Homelessness Service Road Closure Parking Services Road Signage Ground Maintenance Road Works Surfacing School Transport Cost of Council Service 1 Respite 1 Comercial Refuse 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control Public Health 1 Council Property/Buildings 1	Traffic Management	15
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Planning Applications Staff Issue - Communication 6 Street Lighting 6 Council Tax Other 5 Council Decision 4 Council Service Error 4 Pothole 4 Failure of Care 3 Staff Issue - Other 3 Recycling 3 Live Argyll - Other 3 Domestic Refuse Collection 3 Quality of Care 3 Social Work Reports 2 Public Transport 2 Council Payments 2 Civic Amenity 2 Homelessness Service 8 Road Closure 2 Parking Services 8 Road Signage 6 Ground Maintenance 8 Cand Works 9 Surfacing 9 School Transport 9 Council Payment 9 Cou	Social Work Decisions	8
Staff Issue - Communication 6 Street Lighting 6 Council Tax Other 5 Council Decision 4 Council Service Error 4 Pothole 4 Failure of Care 3 Staff Issue - Other 3 Recycling 3 Live Argyll - Other 3 Domestic Refuse Collection 3 Quality of Care 3 Social Work Reports 2 Public Transport 2 Council Payments 2 Homelessness Service 2 Road Closure 2 Road Signage 2 Ground Maintenance 2 Road Works 2 Surfacing 2 School Transport 2 Missed Bin 2 Pavements/Footpaths 2 Drainage 1 Projects, Renewables & Regeneration 1 Cost of Council Service 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Education - Other	7
Street Lighting Council Tax Other Council Decision Council Decision 4 Council Service Error 4 Pothole 4 Failure of Care 3 Staff Issue - Other 3 Recycling 3 Live Argyll - Other 3 Domestic Refuse Collection 3 Quality of Care 3 Social Work Reports 2 Public Transport 2 Council Payments 2 Civic Amenity 2 Homelessness Service Road Closure 2 Parking Services 2 Road Signage 2 Ground Maintenance 2 Road Works 2 Surfacing 2 School Transport 2 Missed Bin 2 Pavements/Footpaths 2 Drainage 1 Projects, Renewables & Regeneration 1 Cost of Council Service 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Planning Applications	7
Council Tax Other Council Decision Council Service Error Pothole Pailure of Care Staff Issue - Other Recycling Live Argyll - Other Domestic Refuse Collection Quality of Care Social Work Reports Public Transport Civic Amenity Homelessness Service Road Closure Parking Services Road Signage Ground Maintenance Road Works Surfacing School Transport Drainage Projects, Renewables & Regeneration Cost of Council Service Road Markings Private Water Supplies Noise Control Public Health Council Property/Buildings 1	Staff Issue - Communication	6
Council Decision 4 Council Service Error 4 Pothole 4 Failure of Care 3 Staff Issue - Other 3 Recycling 3 Live Argyll - Other 3 Domestic Refuse Collection 3 Quality of Care 3 Social Work Reports 2 Public Transport 2 Council Payments 2 Civic Amenity 2 Homelessness Service 2 Road Closure 2 Parking Services 2 Road Signage 2 Ground Maintenance 2 Road Works 2 Surfacing 2 School Transport 2 Missed Bin 2 Pavements/Footpaths 2 Drainage 1 Projects, Renewables & Regeneration 1 Cost of Council Service 1 Road Markings 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Street Lighting	6
Council Service Error 4 Pothole 4 Failure of Care 3 Staff Issue - Other 3 Recycling 3 Live Argyll - Other 3 Domestic Refuse Collection 3 Quality of Care 3 Social Work Reports 2 Public Transport 2 Council Payments 2 Civic Amenity 2 Homelessness Service 2 Road Closure 2 Parking Services 2 Road Signage 2 Ground Maintenance 2 Road Works 2 Surfacing 2 School Transport 2 Missed Bin 2 Pavements/Footpaths 2 Drainage 1 Projects, Renewables & Regeneration 1 Cost of Council Service 1 Respite 1 Care Funding 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Council Tax Other	5
Pothole 4 Failure of Care 3 Staff Issue - Other 3 Recycling 3 Live Argyll - Other 3 Domestic Refuse Collection 3 Quality of Care 3 Social Work Reports 2 Public Transport 2 Council Payments 2 Civic Amenity 2 Homelessness Service 2 Road Closure 2 Parking Services 2 Road Signage 2 Ground Maintenance 2 Road Works 2 Surfacing 2 School Transport 2 Missed Bin 2 Pavements/Footpaths 2 Drainage 1 Projects, Renewables & Regeneration 1 Cost of Council Service 1 Respite 1 Care Funding 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Council Decision	4
Failure of Care Staff Issue - Other Staff Issue - Other 3 Recycling Live Argyll - Other 3 Domestic Refuse Collection Quality of Care Social Work Reports Public Transport Council Payments Civic Amenity Homelessness Service Road Closure Parking Services Road Signage Ground Maintenance Road Works Surfacing School Transport Missed Bin Pavements/Footpaths Drainage Projects, Renewables & Regeneration Cost of Council Service Road Markings Private Water Supplies Noise Control Public Health Council Property/Buildings 1	Council Service Error	4
Staff Issue - Other Recycling Live Argyll - Other Domestic Refuse Collection Quality of Care Social Work Reports Public Transport Council Payments Civic Amenity Homelessness Service Road Closure Parking Services Road Signage Ground Maintenance Road Works Surfacing School Transport Missed Bin Pavements/Footpaths Drainage Projects, Renewables & Regeneration Cost of Council Service Road Markings Commercial Refuse Committee/Governance Road Markings Private Water Supplies Noise Control Public Health Locuncil Property/Buildings 1	Pothole	4
Recycling Live Argyll - Other Domestic Refuse Collection Quality of Care Social Work Reports Public Transport Council Payments Civic Amenity Homelessness Service Road Closure Parking Services Road Signage Ground Maintenance Road Works Surfacing School Transport Drainage Projects, Renewables & Regeneration Cost of Council Service Road Markings Committee/Governance Road Markings Private Water Supplies Noise Control Public Health Council Property/Buildings 1	Failure of Care	3
Live Argyll - Other Domestic Refuse Collection Quality of Care Social Work Reports Public Transport Council Payments Civic Amenity Homelessness Service Road Closure Parking Services Road Signage Ground Maintenance Road Works Surfacing School Transport Missed Bin Pavements/Footpaths Drainage Projects, Renewables & Regeneration Cost of Council Service Road Markings Commercial Refuse Committee/Governance Road Markings Private Water Supplies Noise Control Public Health Council Property/Buildings 1	Staff Issue - Other	3
Domestic Refuse Collection3Quality of Care3Social Work Reports2Public Transport2Council Payments2Civic Amenity2Homelessness Service2Road Closure2Parking Services2Road Signage2Ground Maintenance2Road Works2Surfacing2School Transport2Missed Bin2Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Recycling	3
Domestic Refuse Collection3Quality of Care3Social Work Reports2Public Transport2Council Payments2Civic Amenity2Homelessness Service2Road Closure2Parking Services2Road Signage2Ground Maintenance2Road Works2Surfacing2School Transport2Missed Bin2Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Live Argyll - Other	3
Social Work Reports Public Transport Council Payments Civic Amenity Homelessness Service Road Closure Parking Services Road Signage Ground Maintenance Road Works Surfacing School Transport Missed Bin Pavements/Footpaths Drainage Projects, Renewables & Regeneration Cost of Council Service Respite Came Funding Commercial Refuse Committee/Governance Road Markings Private Water Supplies Noise Control Public Health Council Property/Buildings 1		3
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Council Payments Civic Amenity Homelessness Service Road Closure Parking Services Road Signage Ground Maintenance Road Works Surfacing School Transport Missed Bin Pavements/Footpaths Drainage Projects, Renewables & Regeneration Cost of Council Service Respite Care Funding Commercial Refuse Committee/Governance Road Markings Private Water Supplies Noise Control Public Health Council Property/Buildings 1	Social Work Reports	2
Civic Amenity 2 Homelessness Service 2 Road Closure 2 Parking Services 2 Road Signage 2 Ground Maintenance 2 Road Works 2 Surfacing 2 School Transport 2 Missed Bin 2 Pavements/Footpaths 2 Drainage 1 Projects, Renewables & Regeneration 1 Cost of Council Service 1 Respite 1 Care Funding 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Public Transport	2
Homelessness Service Road Closure 2 Parking Services Road Signage Ground Maintenance Road Works 2 Surfacing School Transport Missed Bin Pavements/Footpaths Drainage Projects, Renewables & Regeneration Cost of Council Service Respite 1 Care Funding Commercial Refuse Committee/Governance Road Markings Private Water Supplies Noise Control Public Health Council Property/Buildings 1 2 2 2 3 4 7 7 8 8	Council Payments	2
Road Closure2Parking Services2Road Signage2Ground Maintenance2Road Works2Surfacing2School Transport2Missed Bin2Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Civic Amenity	2
Parking Services Road Signage Ground Maintenance Road Works 2 Surfacing School Transport Missed Bin Pavements/Footpaths Drainage Projects, Renewables & Regeneration Cost of Council Service Respite Care Funding Commercial Refuse Committee/Governance Road Markings Private Water Supplies Noise Control Public Health Council Property/Buildings 2 2 2 3 4 5 6 7 7 8 7 7 8 7 7 8 7 7 7 7	Homelessness Service	2
Road Signage2Ground Maintenance2Road Works2Surfacing2School Transport2Missed Bin2Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Road Closure	2
Road Signage2Ground Maintenance2Road Works2Surfacing2School Transport2Missed Bin2Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Parking Services	2
Road Works2Surfacing2School Transport2Missed Bin2Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1		2
Surfacing 2 School Transport 2 Missed Bin 2 Pavements/Footpaths 2 Drainage 1 Projects, Renewables & Regeneration 1 Cost of Council Service 1 Respite 1 Care Funding 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1		2
School Transport2Missed Bin2Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Road Works	2
School Transport2Missed Bin2Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Surfacing	2
Pavements/Footpaths2Drainage1Projects, Renewables & Regeneration1Cost of Council Service1Respite1Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1		2
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Projects, Renewables & Regeneration 1 Cost of Council Service 1 Respite 1 Care Funding 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Pavements/Footpaths	2
Cost of Council Service 1 Respite 1 Care Funding 1 Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Drainage	1
Respite1Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Projects, Renewables & Regeneration	1
Care Funding1Commercial Refuse1Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Cost of Council Service	1
Commercial Refuse 1 Committee/Governance 1 Road Markings 1 Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Respite	1
Committee/Governance1Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Care Funding	1
Road Markings1Private Water Supplies1Noise Control1Public Health1Council Property/Buildings1	Commercial Refuse	1
Private Water Supplies 1 Noise Control 1 Public Health 1 Council Property/Buildings 1	Committee/Governance	1
Noise Control1Public Health1Council Property/Buildings1	Road Markings	1
Public Health 1 Council Property/Buildings 1	Private Water Supplies	1
Council Property/Buildings 1		1
	Public Health	1
	Council Property/Buildings	1
·	Licensing	1

Theme	Count of Ward Area
Building Warrants	1
Piers & Harbours	1
Grand Total	152

3d Helensburgh and Lomond

Theme	Count of Ward
	Area
Council Decision	45
Staff Issue - Communication	16
Planning Applications	14
Domestic Refuse Collection	13
Staff Issue - Conduct	12
Missed Bin	12
Social Work Decisions	10
Council Tax Other	10
Education - Other	9
Council Service Error	8
Parking Services	7
Education - Treatment of Child	7
Live Argyll - Other	6
Road Works	5
Staff Issue - Other	5
Ground Maintenance	5
Street Lighting	5
Traffic Management	4
Litter	3
Flooding	3
Pavements/Footpaths	3
Drainage	3
Homelessness Service	2
Road Markings	2
Road Closure	2
Social Work Reports	2
Leisure Services	2
Public Conveniences	2
Surfacing	2
Cemeteries	2
Education - Attendance Panel	1
Noise Control	1
Civic Amenity	1
Commercial Refuse	1
Building Warrants	1
Road Signage	1
Council Payments	1

Failure of Care	1
Recycling	1
School Crossings	1
HR Policy/Process	1
Council Property/Buildings	1
Pothole	1
Grand Total	234

3e Top 10 complaint themes, broken down by ward area

Theme	Bute and	Helensburgh	Mid Argyll Kintyre	Oban Lorn	Grand
	Cowal	and Lomond	and the Islands	and the Isles	Total
Staff Issue - Conduct	16	12	22	13	63
Council Decision	4	45	5	3	57
Education - Treatment of Child	9	7	24	6	46
Social Work Decisions	8	10	16	10	44
Staff Issue - Communication	6	16	8	8	38
Planning Applications	7	14	6	5	32
Council Property/Buildings	1	1		29	31
Education - Other	7	9	7	6	29
Missed Bin	2	12	7	8	29
Council Tax Other	5	10	9	2	26
Grand Total	65	136	104	90	395

^{*1} entry for unidentified area removed

Section 4 – Service breakdown by area and theme

Table 4a – Chief Executives Unit, Community Planning and Development

Theme	Bute and Cowal	Helensburgh and Lomond	Mid Argyll Kintyre and the Islands	Oban Lorn and the Isles	Grand Total
Council Decision			2	2	4
Council Service Error	1				1
Council Tax Other	2	4	2	2	10
Council Tax Portal				1	1
Non Domestic Rates			1	2	3
Staff Issue - Other				1	1
Grand Total	3	4	5	8	20

Table 4b – Education, Legal and Regulatory Support, Commercial Services

Theme	Bute and	Helensburgh	Mid Argyll Kintyre	Oban Lorn	Grand Total
	Cowal	and Lomond	and the Islands	and the Isles	
Committee/Governance	1		1		2
Council Decision	2	41	1	1	45
Council Property/Buildings	1	1		29	31
Data Protection			1	1	2
Education - Attendance Panel		1			1
Education - Other	7	9	7	6	29
Education - Treatment of Child	9	7	24	6	46
Flooding		1			1
Licensing	1				1
Litter		1			1
Noise Control		1			1
Parking Services		1			1
School Catering				1	1
Scottish Welfare Fund			1		1
Staff Issue - Communication			1		1
Staff Issue - Conduct	1		8	2	11
Staff Issue - Other		2	1		3
Grand Total	22	65	45	46	178

Table 4c – Customer & Support Services

Theme	Bute and Cowal	Helensburgh and Lomond	Mid Argyll Kintyre and the Islands	Oban Lorn and the Isles	Grand Total
Council Decision		1			1
Council Service Error	1	1	1	2	5
HR Policy/Process		1			1
Parking Services			1		1
Staff Issue - Communication	1		1	2	4
Staff Issue - Conduct			1		1
Grand Total	2	3	4	4	13

Table 4d – Financial Services

Theme	Bute and Cowal	Helensburgh and Lomond	Mid Argyll Kintyre and the Islands	Oban Lorn and the Isles	Area Not Identified	Grand Total
Benefit Payments				1		1
Council Payments	1					1
Council Tax Other	3	6	7			16
Payroll			1		1	2
Staff Issue - Conduct	1					1
Grand Total	5	6	8	1	1	21

Table 4e – Roads & Infrastructure Services

Theme	Bute and	Helensburgh	Mid Argyll Kintyre	Oban Lorn	Area Not	Grand
	Cowal	and Lomond	and the Islands	and the Isles	Identified	Total
Cemeteries		2	1	4		7
Civic Amenity	2	1				3
Commercial Refuse	1	1	1	3		6
Council Decision	2	2	1			5
Council Payments		1				1
Council Service Error	2	7	4	5		18
Domestic Refuse	3	13	4	3		23
Collection						
Drainage	1	3	1			5
Flooding		2	1			3
Ground Maintenance	2	5	1	3		11
Litter		2				2
Missed Bin	2	12	7	8		29
Parking Services	2	6	1	9	2	20
Pavements/Footpaths	2	3		1		6
Piers & Harbours	1			2		3
Pothole	4	1	2	2		9
Public Conveniences		2		4		6
Public Transport	2		2	1		5
Recycling	3	1	3	1		8
Road Closure	2	2	1			5
Road Markings	1	2				3
Road Signage	2	1	1	1		5
Road Works	2	5	1	2		10
School Crossings		1				1
School Transport	2		1	1		4
Staff Issue -		3	2	1		6
Communication						
Staff Issue - Conduct	9	8	4	8		29
Staff Issue - Other		2		1		3
Street Lighting	6	5	3	3		17
Surfacing	2	2		2		6
Traffic Management	15	4		1		20
Winter Maintenance				5		5
Grand Total	70	99	42	71	2	284

Table 4f – Development and Economic Growth

Row Labels	Bute and Cowal	Helensburgh and Lomond	Mid Argyll Kintyre and the Islands	Oban Lorn and the Isles	Grand Total
Animal Health				1	1
Building Warrants	1	1			2
Core Paths			2		2
Cost of Council Service				2	2
Council Decision			1		1
Council Service Error			1		1
Dangerous Buildings				2	2
Homelessness Service	2	2			4
Local Development Plan				1	1
Noise Control	1			1	2
Planning Applications	7	14	6	5	32
Private Water Supplies	1				1
Projects, Renewables & Regeneration	1			1	2
Public Conveniences				1	1
Public Health	1		1		2
Staff Issue - Communication	3	9	3	2	17
Staff Issue - Conduct				1	1
Staff Issue - Other	1	1	1	1	4
Grand Total	18	27	15	18	78

Health and Social Care Partnership

Table 5a – Area breakdown

Service	Bute and Cowal	Helensburgh and Lomond	Mid Argyll Kintyre and the Islands	Oban Lorn and the Isles	Area Not Identified	Grand Total
Acute and Complex Care	8	3	12	4		27
Children and Families	8	13	16	6		43
Criminal Justice	1		1	1		3
Health and Community Care	11	5	9	7	1	33
Grand Total	28	21	38	18	1	106

Table 5b - Area & Theme breakdown

	Bute and	Helensburgh	Mid Argyll Kintyre	Oban Lorn	Area Not	Grand
	Cowal	and Lomond	and the Islands	and the Isles	Identified	Total
Acute and Complex Care	8	3	12	4		27
Council Payments	1					1
Failure of Care	1		1	1		3
Quality of Care			2			2
Respite	1					1
Social Work Decisions	1		3	1		5
Social Work Reports		1	1			2
Staff Issue -	2	2	1	1		6
Communication						
Staff Issue - Conduct	1		4	1		6
Staff Issue - Other	1					1
Children and Families	8	13	16	6		43
Council Decision		1				1
Failure of Care			1			1
Quality of Care	1					1
Social Work Decisions	3	7	8	3		21
Social Work Reports	1	1	2			4
Staff Issue -		2		2		4
Communication						
Staff Issue - Conduct	3	2	5	1		11
Criminal Justice	1		1	1		3
Social Work Decisions				1		1
Social Work Reports	1		1			2
Health and Community	11	5	9	7	1	33
Care						
Care Funding	1					1
Failure of Care	2	1	2			5
Quality of Care	2		2	1		5
Social Work Decisions	4	3	5	5		17
Staff Issue - Conduct	1	1			1	3
Staff Issue - Other	1			1		2
Grand Total	21	15	12	19		67

Notes

1. The total number of complaints does not exactly relate to the total number of themes reported, as many of the complaints escalated from stage 1 to stage 2 represent 1 theme.