

# REVENUE BUDGET



**2015-16**

Departmental



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## Council Tax - Statement of Charges



	2014/2015	2015/2016
Council Tax Charge (Band D)	£1,178	£1,178

### Council Tax Bands A - H

Band	Valuation Band	% of Band D	2014/2015 Council Tax £	2015/2016 Council Tax £
A	Under £27,000	67%	785.33	785.33
B	£27,000 to £35,000	78%	916.22	916.22
C	£35,000 to £45,000	89%	1,047.11	1,047.11
D	£45,000 to £58,000	100%	1,178.00	1,178.00
E	£58,000 to £80,000	122%	1,439.78	1,439.78
F	£80,000 to £106,000	144%	1,701.56	1,701.56
G	£106,000 to £212,000	167%	1,963.33	1,963.33
H	Over £212,000	200%	2,356.00	2,356.00



## Summary of Estimates of Revenue Accounts



Approved  
Budget  
2014/2015

£'000

### Departmental - Objective Summary

Approved  
Budget  
2015/2016

£'000

2,131	Chief Executive's Unit	2,186
134,821	Community Services	138,891
39,302	Customer Services	39,663
30,576	Development and Infrastructure Services	31,569
<b>206,830</b>	<b>Total Departmental Budgets</b>	<b>212,309</b>
1,376	Joint Boards	1,349
26,892	Loan Charges	20,265
1,032	Insurance	1,032
4,449	Non-Domestic Rates	4,582
3,160	Other Operating Income and Expenditure	4,694
<b>36,909</b>	<b>Total Non-Departmental Budgets</b>	<b>31,922</b>
<b>243,739</b>	<b>Total Net Expenditure</b>	<b>244,231</b>
1,020	Budgeted Contribution to/(from) General Fund Reserves	154
869	Revenue Contribution to Capital	-
<b>245,628</b>	<b>Total Cash Requirement</b>	<b>244,385</b>
	<b><u>To Be Financed By:</u></b>	
204,928	Aggregate External Finance	203,485
40,700	Local Tax Requirement	40,900
<b>245,628</b>	<b>Total Funding</b>	<b>244,385</b>
<b>0</b>	<b>Balance</b>	<b>0</b>
<b>£1,178</b>	<b>Band D Equivalent Council Tax Rate</b>	<b>£1,178</b>
<b>0.00%</b>	<b>% Increase in Council Tax</b>	<b>0.00%</b>





## Summary of Estimates of Revenue Accounts



Approved  
Budget  
2014/2015

Approved  
Budget  
2015/2016

£'000

### Departmental - Subjective Summary

£'000

131,406	Employee Expenses	136,343
17,270	Premises Expenses	16,530
19,711	Supplies and Services	23,432
19,798	Transport Costs	20,965
102,810	Third Party Payments	104,476
24,506	Transfer Payments	24,894
27,762	Capital Financing	20,424
<b>343,263</b>	<b>Total Gross Expenditure</b>	<b>347,064</b>
(97,635)	Income	(102,679)
<b>245,628</b>	<b>Total Net Expenditure</b>	<b>244,385</b>



# Chief Executive's Unit

## Section 2

## Chief Executive's Unit



Approved 2014/2015 £	Objective Summary	Approved 2015/2016 £
238,182	Chief Executive	279,197
1,893,008	Head of Strategic Finance	1,906,515
<b>2,131,190</b>	<b>Total Net Expenditure</b>	<b>2,185,712</b>

## Chief Executive's Unit



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
2,155,084	Employee Expenses	2,195,966
350	Premises Related Expenditure	350
37,060	Supplies & Services	48,774
20,909	Transport Related Expenditure	22,835
24,957	Third Party Payments	24,957
(107,170)	Income	(107,170)
<b>2,131,190</b>	<b>Total Net Expenditure</b>	<b>2,185,712</b>

# Chief Executive's Unit

## Chief Executive



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
253,213	Direct Employee Expenses	270,774
877	Indirect Employee Expenses	877
<b>254,090</b>	<b>Employee Expenses</b>	<b>271,651</b>
900	Printing Stationery & General Office Expenses	900
489	Communications & Computing Expenses	489
1,000	Expenses	1,000
(20,827)	Miscellaneous	700
<b>(18,438)</b>	<b>Supplies &amp; Services</b>	<b>3,089</b>
0	Contract Hire & Operating Leases	1,927
300	Public Transport	300
2,230	Car Allowances	2,230
<b>2,530</b>	<b>Transport Related Expenditure</b>	<b>4,457</b>
<b>238,182</b>	<b>Total Gross Expenditure</b>	<b>279,197</b>

# Chief Executive's Unit

## Chief Executive



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
0	Customer & Client Receipts	0
0	<b>Income</b>	<b>0</b>
0	<b>Total Income</b>	<b>0</b>
<b>238,182</b>	<b>Total Net Expenditure</b>	<b>279,197</b>

# Chief Executive's Unit

## Head of Strategic Finance



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
1,888,202	Direct Employee Expenses	1,911,523
12,792	Indirect Employee Expenses	12,792
<b>1,900,994</b>	<b>Employee Expenses</b>	<b>1,924,315</b>
350	Cleaning & Domestic Services	350
<b>350</b>	<b>Premises Related Expenditure</b>	<b>350</b>
7,400	Equipment Furniture & Materials	9,588
10,000	Printing Stationery & General Office Expenses	10,312
8,464	Communications & Computing	8,499
2,259	Expenses	2,259
8,700	Grants & Subscriptions	6,200
18,675	Miscellaneous	8,827
<b>55,498</b>	<b>Supplies &amp; Services</b>	<b>45,685</b>
865	Contract Hire & Operating Leases	864
764	Public Transport	764
16,750	Car Allowances	16,750
<b>18,379</b>	<b>Transport Related Expenditure</b>	<b>18,378</b>
1,500	Other Local Authorities	1,500
23,457	Private Contractors	23,457
<b>24,957</b>	<b>Third Party Payments</b>	<b>24,957</b>
<b>2,000,178</b>	<b>Total Gross Expenditure</b>	<b>2,013,685</b>



# Chief Executive's Unit

## Head of Strategic Finance



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(107,170)	Internal Income	(107,170)
(107,170)	Income	(107,170)
(107,170)	<b>Total Income</b>	<b>(107,170)</b>
<b>1,893,008</b>	<b>Total Net Expenditure</b>	<b>1,906,515</b>



## Section 3

## Community Services



Approved 2014/2015 £	Objective Summary	Approved 2015/2016 £
(1,130,391)	Executive Director of Community Services	183,166
43,867,202	Head of Adult Care	44,399,031
11,727,204	Head of Children and Families	12,938,582
9,566,386	Head of Community and Culture	9,781,523
70,790,101	Head of Education	71,588,318
<b>134,820,502</b>	<b>Total Net Expenditure</b>	<b>138,890,619</b>

# Community Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
84,989,893	Employee Expenses	87,893,239
6,844,934	Premises Related Expenditure	6,223,426
7,298,867	Supplies & Services	8,571,090
1,251,355	Transport Related Expenditure	1,416,741
51,575,867	Third Party Payments	54,753,518
(18,222,080)	Income	(21,061,748)
1,081,665	Transfer Payments	1,094,353
<b>134,820,502</b>	<b>Total Net Expenditure</b>	<b>138,890,619</b>

# Community Services

## Executive Director of Community Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(220,096)	Direct Employee Expenses	(211,490)
11,990	Indirect Employee Expenses	9,340
<b>(208,106)</b>	<b>Employee Expenses</b>	<b>(202,150)</b>
254,868	Buildings & Plant	254,868
480	Cleaning & Domestic Services	480
<b>255,348</b>	<b>Premises Related Expenditure</b>	<b>255,348</b>
6,939	Equipment Furniture & Materials	6,939
9,390	Printing Stationery & General Office Expenses	6,196
101,826	Communications & Computing	100,492
384	Expenses	384
1,200	Grants & Subscriptions	100
(1,310,030)	Miscellaneous	8,524
<b>(1,190,291)</b>	<b>Supplies &amp; Services</b>	<b>122,635</b>
172	Direct Transport Costs	172
1,927	Contract Hire & Operating Leases	1,927
1,215	Car Allowances	1,215
<b>3,314</b>	<b>Transport Related Expenditure</b>	<b>3,314</b>
5,325	Independent Units within the Council	0
4,019	Other Establishments	4,019
<b>9,344</b>	<b>Third Party Payments</b>	<b>4,019</b>
<b>(1,130,391)</b>	<b>Total Gross Expenditure</b>	<b>183,166</b>

# Community Services

Executive Director of Community Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>(1,130,391)</b>	<b>Total Net Expenditure</b>	<b>183,166</b>

# Community Services

## Head of Adult Care



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
15,860,594	Direct Employee Expenses	16,431,864
26,781	Indirect Employee Expenses	22,081
<b>15,887,375</b>	<b>Employee Expenses</b>	<b>16,453,945</b>
9,662	Buildings & Plant	8,814
373,623	Energy Costs	311,302
139,250	Rents	155,850
1,200	Rates	2,190
44,546	Water Services	35,952
4,502	Fixtures & Fittings	4,502
19,869	Other Property Costs	19,869
65,027	Cleaning & Domestic Services	62,613
9,560	Grounds Maintenance Costs	3,897
<b>667,240</b>	<b>Premises Related Expenditure</b>	<b>604,988</b>
508,898	Equipment Furniture & Materials	607,200
244,803	Catering	206,665
19,225	Clothing Uniforms & Laundry	18,885
40,184	Printing Stationery & General Office Expenses	41,756
54,559	Services	53,025
75,734	Communications & Computing	76,180
38,021	Expenses	37,414
40,730	Miscellaneous	38,077
<b>1,022,154</b>	<b>Supplies &amp; Services</b>	<b>1,079,202</b>
70,417	Direct Transport Costs	71,016
137,097	Contract Hire & Operating Leases	183,193
41,375	Public Transport	41,369
185,638	Car Allowances	374,535
<b>434,526</b>	<b>Transport Related Expenditure</b>	<b>670,113</b>
242,274	Independent Units within the Council	242,489
82,516	Other Local Authorities	75,766
1,354,368	Health Authorities	1,349,363
535,481	Voluntary Associations	553,199
31,556,551	Other Establishments	31,859,690
0	Private Contractors	695
16,667	Other Agencies	16,667
<b>33,787,857</b>	<b>Third Party Payments</b>	<b>34,097,869</b>
<b>51,799,152</b>	<b>Total Gross Expenditure</b>	<b>52,906,117</b>



# Community Services

## Head of Adult Care



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(7,607,851)	Customer & Client Receipts	(8,419,499)
(235,180)	Government Grants	0
(88,919)	Other Grants Reimbursements & Contributions	(86,000)
0	Internal Income	(1,587)
<b>(7,931,950)</b>	<b>Income</b>	<b>(8,507,086)</b>
<b>(7,931,950)</b>	<b>Total Income</b>	<b>(8,507,086)</b>
<b>43,867,202</b>	<b>Total Net Expenditure</b>	<b>44,399,031</b>

# Community Services

## Head of Children and Families



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
7,651,970	Direct Employee Expenses	7,848,162
1,483	Indirect Employee Expenses	1,517
<b>7,653,453</b>	<b>Employee Expenses</b>	<b>7,849,679</b>
132,526	Energy Costs	104,661
13,517	Rents	13,517
18,761	Water Services	20,715
2,553	Fixtures & Fittings	2,553
28,106	Cleaning & Domestic Services	23,176
9,175	Grounds Maintenance Costs	3,091
<b>204,638</b>	<b>Premises Related Expenditure</b>	<b>167,712</b>
40,690	Equipment Furniture & Materials	47,260
115,439	Catering	121,211
1,013	Clothing Uniforms & Laundry	1,015
17,739	Printing Stationery & General Office Expenses	21,128
39,850	Services	39,850
20,137	Communications & Computing	20,045
17,094	Expenses	16,794
22,204	Grants & Subscriptions	22,204
50,925	Miscellaneous	(7,653)
<b>325,091</b>	<b>Supplies &amp; Services</b>	<b>281,854</b>
31,009	Direct Transport Costs	26,904
65,229	Contract Hire & Operating Leases	80,816
11,067	Public Transport	11,067
135,494	Car Allowances	146,082
<b>242,799</b>	<b>Transport Related Expenditure</b>	<b>264,869</b>
52,267	Independent Units within the Council	76,169
4,000	Other Local Authorities	4,000
72,621	Health Authorities	73,266
2,507,061	Other Establishments	3,070,315
1,648,608	Other Agencies	2,188,586
<b>4,284,557</b>	<b>Third Party Payments</b>	<b>5,412,336</b>
<b>12,710,538</b>	<b>Total Gross Expenditure</b>	<b>13,976,450</b>

# Community Services

## Head of Children and Families



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(966,577)	Customer & Client Receipts	(1,021,111)
(16,757)	Internal Income	(16,757)
<b>(983,334)</b>	<b>Income</b>	<b>(1,037,868)</b>
<b>(983,334)</b>	<b>Total Income</b>	<b>(1,037,868)</b>
<b>11,727,204</b>	<b>Total Net Expenditure</b>	<b>12,938,582</b>

# Community Services

## Head of Community and Culture



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
6,018,666	Direct Employee Expenses	6,303,210
67,658	Indirect Employee Expenses	56,139
<b>6,086,324</b>	<b>Employee Expenses</b>	<b>6,359,349</b>
442,399	Buildings & Plant	533,169
679,792	Energy Costs	616,579
54,810	Rents	46,810
22,626	Rates	22,626
128,289	Water Services	120,464
250,021	Cleaning & Domestic Services	196,413
8,149	Grounds Maintenance Costs	1,695
<b>1,586,085</b>	<b>Premises Related Expenditure</b>	<b>1,537,757</b>
364,805	Equipment Furniture & Materials	345,237
525	Catering	1,055
9,665	Clothing Uniforms & Laundry	9,665
69,793	Printing Stationery & General Office Expenses	70,233
8,446	Services	11,446
200,970	Communications & Computing	223,816
24,050	Expenses	26,155
4,666	Grants & Subscriptions	4,666
234,226	Miscellaneous	228,480
<b>917,146</b>	<b>Supplies &amp; Services</b>	<b>920,753</b>
38,080	Direct Transport Costs	35,551
82,520	Contract Hire & Operating Leases	106,536
6,403	Public Transport	7,396
104,231	Car Allowances	98,170
<b>231,233</b>	<b>Transport Related Expenditure</b>	<b>247,653</b>
20,858	Independent Units within the Council	10,573
48,915	Health Authorities	13,367
793,837	Voluntary Associations	884,903
2,968,792	Other Establishments	2,926,499
2,290,364	Private Contractors	4,308,956
<b>6,122,766</b>	<b>Third Party Payments</b>	<b>8,144,299</b>
928,225	Transfer Payment - Homeless	964,353
<b>928,225</b>	<b>Transfer Payments</b>	<b>964,353</b>
<b>15,871,780</b>	<b>Total Gross Expenditure</b>	<b>18,174,163</b>

# Community Services

## Head of Community and Culture



<b>Approved 2014/2015 £</b>	<b>Subjective Summary</b>	<b>Approved 2015/2016 £</b>
(2,011,384)	Customer & Client Receipts	(2,126,226)
(1,342,220)	Government Grants	(1,280,083)
(2,870,126)	Other Grants Reimbursements & Contributions	(4,910,267)
(19,518)	Interest	(19,518)
(62,146)	Internal Income	(56,546)
<b>(6,305,394)</b>	<b>Income</b>	<b>(8,392,640)</b>
<b>(6,305,394)</b>	<b>Total Income</b>	<b>(8,392,640)</b>
<b>9,566,386</b>	<b>Total Net Expenditure</b>	<b>9,781,523</b>

# Community Services

## Head of Education



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
55,464,963	Direct Employee Expenses	57,322,641
105,885	Indirect Employee Expenses	109,775
<b>55,570,848</b>	<b>Employee Expenses</b>	<b>57,432,416</b>
1,022,631	Buildings & Plant	1,022,631
1,473,930	Energy Costs	1,299,878
20,145	Rents	20,145
8,130	Rates	8,130
245,361	Water Services	236,108
0	Other Property Costs	0
1,164,618	Cleaning & Domestic Services	965,715
196,809	Grounds Maintenance Costs	105,015
<b>4,131,623</b>	<b>Premises Related Expenditure</b>	<b>3,657,621</b>
1,083,478	Equipment Furniture & Materials	1,352,801
4,003,475	Catering	4,009,735
4,500	Clothing Uniforms & Laundry	4,500
266,258	Printing Stationery & General Office Expenses	54,133
231,664	Services	236,595
321,228	Communications & Computing	266,651
65,433	Expenses	22,667
3,692	Grants & Subscriptions	2,394
245,038	Miscellaneous	217,170
<b>6,224,766</b>	<b>Supplies &amp; Services</b>	<b>6,166,646</b>
9,646	Direct Transport Costs	2,270
45,704	Contract Hire & Operating Leases	51,264
52,378	Public Transport	25,184
231,755	Car Allowances	152,074
<b>339,483</b>	<b>Transport Related Expenditure</b>	<b>230,792</b>
2,747,814	Independent Units within the Council	2,840,901
6,978	Other Local Authorities	0
85,652	Health Authorities	15,652
489,517	Government Departments	494,785
1,909,627	Voluntary Associations	1,722,039
2,065,793	Other Establishments	1,960,223
63,126	Private Contractors	56,396
2,835	Other Agencies	5,000
<b>7,371,342</b>	<b>Third Party Payments</b>	<b>7,094,996</b>
153,440	Transfer Payment - School Children & Students	130,000
<b>153,440</b>	<b>Transfer Payments</b>	<b>130,000</b>
<b>73,791,503</b>	<b>Total Gross Expenditure</b>	<b>74,712,471</b>

# Community Services

Head of Education



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(2,016,571)	Customer & Client Receipts	(1,833,522)
(564,196)	Government Grants	(529,853)
(297,568)	Other Grants Reimbursements & Contributions	(614,399)
(123,067)	Internal Income	(146,380)
<b>(3,001,402)</b>	<b>Income</b>	<b>(3,124,154)</b>
<b>(3,001,402)</b>	<b>Total Income</b>	<b>(3,124,154)</b>
<b>70,790,101</b>	<b>Total Net Expenditure</b>	<b>71,588,318</b>





## Section 4

## Customer Services



Approved 2014/2015 £	Objective Summary	Approved 2015/2016 £
13,131,562	Executive Director of Customer Services	13,404,195
8,273,399	Head of Customer and Support Services	7,978,422
11,989,016	Head of Facility Services	12,791,539
2,592,938	Head of Governance and Law	2,125,914
3,314,773	Head of Improvement and HR	3,363,299
<b>39,301,688</b>	<b>Total Net Expenditure</b>	<b>39,663,369</b>

## Customer Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
19,282,096	Employee Expenses	19,987,576
2,849,798	Premises Related Expenditure	2,170,043
4,001,143	Supplies & Services	5,898,415
7,265,489	Transport Related Expenditure	7,439,120
25,645,302	Third Party Payments	23,726,902
(43,166,139)	Income	(43,358,308)
23,424,000	Transfer Payments	23,799,621
<b>39,301,688</b>	<b>Total Net Expenditure</b>	<b>39,663,369</b>

# Customer Services



## Executive Director of Customer Services

Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
341,499	Direct Employee Expenses	332,476
4,250	Indirect Employee Expenses	4,250
<b>345,749</b>	<b>Employee Expenses</b>	<b>336,726</b>
200	Cleaning & Domestic Services	200
<b>200</b>	<b>Premises Related Expenditure</b>	<b>200</b>
3,075	Equipment Furniture & Materials	3,075
8,575	Printing Stationery & General Office Expenses	8,575
9,809	Communications & Computing	9,813
1,200	Expenses	1,200
19,422	Grants & Subscriptions	19,422
(238,239)	Miscellaneous	3,188
<b>(196,157)</b>	<b>Supplies &amp; Services</b>	<b>45,274</b>
300	Direct Transport Costs	300
224	Public Transport	224
10,590	Car Allowances	10,590
<b>11,114</b>	<b>Transport Related Expenditure</b>	<b>11,114</b>
12,000	Independent Units within the Council	12,000
14,876,602	Other Establishments	15,023,338
126,955	Private Contractors	94,878
<b>15,015,557</b>	<b>Third Party Payments</b>	<b>15,130,216</b>
<b>15,176,463</b>	<b>Total Gross Expenditure</b>	<b>15,523,530</b>

# Customer Services

Executive Director of Customer Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(20,000)	Other Grants Reimbursements & Contributions	0
(2,024,901)	Recharges to Other Services	(2,119,335)
<b>(2,044,901)</b>	<b>Income</b>	<b>(2,119,335)</b>
<b>(2,044,901)</b>	<b>Total Income</b>	<b>(2,119,335)</b>
<b>13,131,562</b>	<b>Total Net Expenditure</b>	<b>13,404,195</b>

# Customer Services



## Head of Customer and Support Services

Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
6,595,644	Direct Employee Expenses	6,873,586
65,485	Indirect Employee Expenses	63,785
<b>6,661,129</b>	<b>Employee Expenses</b>	<b>6,937,371</b>
6,500	Buildings & Plant	6,500
1,369	Energy Costs	1,433
407	Cleaning & Domestic Services	419
<b>8,276</b>	<b>Premises Related Expenditure</b>	<b>8,352</b>
60,257	Equipment Furniture & Materials	319,164
156,207	Printing Stationery & General Office Expenses	156,207
22,050	Services	22,050
1,543,370	Communications & Computing	2,004,080
17,975	Expenses	17,975
4,155	Grants & Subscriptions	4,155
177,563	Miscellaneous	178,344
<b>1,981,577</b>	<b>Supplies &amp; Services</b>	<b>2,701,975</b>
4,047	Direct Transport Costs	4,047
10,456	Contract Hire & Operating Leases	10,632
6,593	Public Transport	6,593
134,464	Car Allowances	106,464
<b>155,560</b>	<b>Transport Related Expenditure</b>	<b>127,736</b>
1,403,928	Other Establishments	172,021
32,000	Private Contractors	32,000
143,220	Other Agencies	84,165
<b>1,579,147</b>	<b>Third Party Payments</b>	<b>288,185</b>
23,424,000	Transfer Payment - Housing Benefits	23,799,621
<b>23,424,000</b>	<b>Transfer Payments</b>	<b>23,799,621</b>
<b>33,809,689</b>	<b>Total Gross Expenditure</b>	<b>33,863,241</b>

## Customer Services

### Head of Customer and Support Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(1,181,814)	Customer & Client Receipts	(1,265,370)
(23,642,861)	Government Grants	(23,896,482)
(391,126)	Other Grants Reimbursements & Contributions	(391,126)
(320,490)	Internal Income	(331,841)
<b>(25,536,290)</b>	<b>Income</b>	<b>(25,884,818)</b>
<b>(25,536,290)</b>	<b>Total Income</b>	<b>(25,884,818)</b>
<b>8,273,399</b>	<b>Total Net Expenditure</b>	<b>7,978,422</b>

# Customer Services

## Head of Facility Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
7,310,957	Direct Employee Expenses	7,530,993
35,981	Indirect Employee Expenses	30,982
<b>7,346,938</b>	<b>Employee Expenses</b>	<b>7,561,975</b>
655,593	Buildings & Plant	654,825
980,557	Energy Costs	727,061
134,826	Rents	94,018
220,242	Water Services	131,316
50,000	Fixtures & Fittings	50,000
412,886	Other Property Costs	173,562
332,228	Cleaning & Domestic Services	297,029
46,107	Grounds Maintenance Costs	21,479
<b>2,832,438</b>	<b>Premises Related Expenditure</b>	<b>2,149,290</b>
203,630	Equipment Furniture & Materials	199,748
1,325,896	Catering	1,392,204
23,758	Clothing Uniforms & Laundry	23,202
47,144	Printing Stationery & General Office Expenses	48,244
13,406	Services	12,406
96,282	Communications & Computing	94,867
12,223	Expenses	12,223
2,514	Grants & Subscriptions	2,514
12,245	Miscellaneous	868,449
<b>1,737,099</b>	<b>Supplies &amp; Services</b>	<b>2,653,858</b>
261,311	Direct Transport Costs	260,966
6,527,324	Contract Hire & Operating Leases	6,744,897
29,619	Public Transport	29,619
172,265	Car Allowances	153,765
<b>6,990,518</b>	<b>Transport Related Expenditure</b>	<b>7,189,247</b>
4,100	Independent Units within the Council	2,600
41,447	Other Establishments	83,847
7,441,823	Private Contractors	7,329,068
800,635	Other Agencies	800,705
<b>8,288,005</b>	<b>Third Party Payments</b>	<b>8,216,220</b>
<b>27,194,998</b>	<b>Total Gross Expenditure</b>	<b>27,770,590</b>



# Customer Services

## Head of Facility Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(5,149,210)	Customer & Client Receipts	(5,188,320)
0	Government Grants	(40,000)
(5,998)	Other Grants Reimbursements & Contributions	(5,998)
(10,050,774)	Internal Income	(9,744,732)
<b>(15,205,982)</b>	<b>Income</b>	<b>(14,979,051)</b>
<b>(15,205,982)</b>	<b>Total Income</b>	<b>(14,979,051)</b>
<b>11,989,016</b>	<b>Total Net Expenditure</b>	<b>12,791,539</b>

# Customer Services

## Head of Governance and Law



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
1,908,975	Direct Employee Expenses	2,026,379
28,815	Indirect Employee Expenses	24,105
<b>1,937,790</b>	<b>Employee Expenses</b>	<b>2,050,484</b>
4,208	Energy Costs	7,867
420	Water Services	341
2,435	Cleaning & Domestic Services	2,172
<b>7,063</b>	<b>Premises Related Expenditure</b>	<b>10,381</b>
17,310	Equipment Furniture & Materials	26,010
100	Clothing Uniforms & Laundry	100
26,540	Printing Stationery & General Office Expenses	49,930
12,305	Services	9,550
125,399	Communications & Computing	121,674
6,716	Expenses	6,116
30,595	Grants & Subscriptions	30,645
57,710	Miscellaneous	58,678
<b>276,675</b>	<b>Supplies &amp; Services</b>	<b>302,703</b>
8,450	Direct Transport Costs	8,450
5,699	Contract Hire & Operating Leases	10,023
4,133	Public Transport	4,133
47,934	Car Allowances	47,684
<b>66,216</b>	<b>Transport Related Expenditure</b>	<b>70,290</b>
3,000	Independent Units within the Council	3,000
5,405	Joint Authorities	5,405
610,000	Other Establishments	10,000
3,000	Private Contractors	0
9,840	Other Agencies	9,840
<b>631,245</b>	<b>Third Party Payments</b>	<b>28,245</b>
<b>2,918,989</b>	<b>Total Gross Expenditure</b>	<b>2,462,103</b>

# Customer Services

## Head of Governance and Law



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(326,051)	Customer & Client Receipts	(336,188)
<b>(326,051)</b>	<b>Income</b>	<b>(336,188)</b>
<b>(326,051)</b>	<b>Total Income</b>	<b>(336,188)</b>
<b>2,592,938</b>	<b>Total Net Expenditure</b>	<b>2,125,914</b>

# Customer Services

## Head of Improvement and HR



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
2,788,983	Direct Employee Expenses	2,901,712
201,507	Indirect Employee Expenses	199,308
<b>2,990,490</b>	<b>Employee Expenses</b>	<b>3,101,020</b>
1,500	Buildings & Plant	1,500
320	Cleaning & Domestic Services	320
<b>1,820</b>	<b>Premises Related Expenditure</b>	<b>1,820</b>
20,393	Equipment Furniture & Materials	20,793
28,312	Printing Stationery & General Office Expenses	22,585
114,713	Communications & Computing	111,946
12,446	Expenses	15,096
2,190	Grants & Subscriptions	2,190
23,895	Miscellaneous	21,995
<b>201,949</b>	<b>Supplies &amp; Services</b>	<b>194,605</b>
1,950	Direct Transport Costs	1,700
4,255	Contract Hire & Operating Leases	5,355
2,766	Public Transport	2,966
33,110	Car Allowances	30,712
<b>42,081</b>	<b>Transport Related Expenditure</b>	<b>40,733</b>
48	Government Departments	48
1,000	Voluntary Associations	800
126,800	Other Establishments	59,688
600	Private Contractors	600
2,900	Other Agencies	2,900
<b>131,348</b>	<b>Third Party Payments</b>	<b>64,036</b>
<b>3,367,688</b>	<b>Total Gross Expenditure</b>	<b>3,402,214</b>

## Customer Services

Head of Improvement and HR



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(38,915)	Customer & Client Receipts	(38,915)
(14,000)	Internal Income	0
<b>(52,915)</b>	<b>Income</b>	<b>(38,915)</b>
<b>(52,915)</b>	<b>Total Income</b>	<b>(38,915)</b>
<b>3,314,773</b>	<b>Total Net Expenditure</b>	<b>3,363,299</b>



# Development and Infrastructure Services

## Section 5

## Development and Infrastructure Services



Approved 2014/2015 £	Objective Summary	Approved 2015/2016 £
1,622,024	Executive Director of Development and Infrastructure Services	1,775,944
2,708,651	Head of Economic Development	2,621,354
3,301,615	Head of Planning and Regulatory Services	3,344,762
22,943,860	Head of Roads and Amenity Services	23,827,413
<b>30,576,151</b>	<b>Total Net Expenditure</b>	<b>31,569,473</b>



# Development and Infrastructure Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
22,776,819	Employee Expenses	23,518,886
2,740,936	Premises Related Expenditure	2,664,802
7,144,792	Supplies & Services	7,204,086
10,954,010	Transport Related Expenditure	11,827,821
24,119,550	Third Party Payments	24,463,047
251	Capital Costs	158,891
(37,160,207)	Income	(38,268,059)
<b>30,576,151</b>	<b>Total Net Expenditure</b>	<b>31,569,473</b>

# Development and Infrastructure Services

Executive Director of Development and Infrastructure Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
1,611,083	Direct Employee Expenses	1,536,820
102,834	Indirect Employee Expenses	99,331
<b>1,713,917</b>	<b>Employee Expenses</b>	<b>1,636,151</b>
253	Fixtures & Fittings	0
0	Cleaning & Domestic Services	250
<b>253</b>	<b>Premises Related Expenditure</b>	<b>250</b>
22,576	Equipment Furniture & Materials	19,033
76,201	Printing Stationery & General Office Expenses	69,201
81,494	Communications & Computing	86,120
3,353	Expenses	2,061
(223,559)	Miscellaneous	1,336
<b>(39,935)</b>	<b>Supplies &amp; Services</b>	<b>177,751</b>
0	Direct Transport Costs	20
(66,664)	Contract Hire & Operating Leases	32
1,766	Public Transport	1,029
12,446	Car Allowances	9,672
<b>(52,452)</b>	<b>Transport Related Expenditure</b>	<b>10,753</b>
0	Independent Units within the Council	11,351
1,130	Other Establishments	1,130
<b>1,130</b>	<b>Third Party Payments</b>	<b>12,481</b>
<b>1,622,911</b>	<b>Total Gross Expenditure</b>	<b>1,837,385</b>

# Development and Infrastructure Services

Executive Director of Development and Infrastructure Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(887)	Customer & Client Receipts	(1,912)
0	Internal Income	(59,530)
<b>(887)</b>	<b>Income</b>	<b>(61,442)</b>
<b>(887)</b>	<b>Total Income</b>	<b>(61,442)</b>
<b>1,622,024</b>	<b>Total Net Expenditure</b>	<b>1,775,944</b>

# Development and Infrastructure Services

## Head of Planning and Regulatory Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
4,654,035	Direct Employee Expenses	4,729,806
16,458	Indirect Employee Expenses	16,459
<b>4,670,493</b>	<b>Employee Expenses</b>	<b>4,746,265</b>
1,000	Rents	1,000
<b>1,000</b>	<b>Premises Related Expenditure</b>	<b>1,000</b>
29,116	Equipment Furniture & Materials	29,116
2,100	Clothing Uniforms & Laundry	2,100
45,494	Printing Stationery & General Office Expenses	45,494
148,388	Services	208,388
107,440	Communications & Computing	108,473
17,780	Expenses	17,780
980	Grants & Subscriptions	980
76,909	Miscellaneous	76,909
<b>428,207</b>	<b>Supplies &amp; Services</b>	<b>489,240</b>
10,338	Direct Transport Costs	10,338
22,914	Contract Hire & Operating Leases	29,412
12,799	Public Transport	12,799
130,807	Car Allowances	124,113
<b>176,858</b>	<b>Transport Related Expenditure</b>	<b>176,662</b>
8,064	Independent Units within the Council	8,064
55,000	Voluntary Associations	55,000
305,931	Other Establishments	296,965
14,540	Private Contractors	14,540
<b>383,535</b>	<b>Third Party Payments</b>	<b>374,569</b>
<b>5,660,093</b>	<b>Total Gross Expenditure</b>	<b>5,787,736</b>

# Development and Infrastructure Services

## Head of Planning and Regulatory Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(2,246,173)	Customer & Client Receipts	(2,328,615)
(5,000)	Government Grants	(5,000)
(107,305)	Other Grants Reimbursements & Contributions	(109,359)
<b>(2,358,478)</b>	<b>Income</b>	<b>(2,442,974)</b>
<b>(2,358,478)</b>	<b>Total Income</b>	<b>(2,442,974)</b>
<b>3,301,615</b>	<b>Total Net Expenditure</b>	<b>3,344,762</b>

# Development and Infrastructure Services

## Head of Economic Development



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
3,318,394	Direct Employee Expenses	3,427,211
44,659	Indirect Employee Expenses	44,659
<b>3,363,054</b>	<b>Employee Expenses</b>	<b>3,471,871</b>
227,026	Buildings & Plant	227,026
85,194	Energy Costs	89,397
73,107	Rents	73,107
19,023	Rates	19,023
12,137	Water Services	9,585
1,133	Other Property Costs	1,133
54,686	Cleaning & Domestic Services	65,791
4,500	Grounds Maintenance Costs	4,500
<b>476,805</b>	<b>Premises Related Expenditure</b>	<b>489,561</b>
124,682	Equipment Furniture & Materials	124,682
12,243	Clothing Uniforms & Laundry	12,243
10,572	Printing Stationery & General Office Expenses	10,572
19,008	Services	19,008
18,646	Communications & Computing	18,672
20,759	Expenses	20,759
5,412	Grants & Subscriptions	5,412
48,869	Miscellaneous	48,869
<b>260,190</b>	<b>Supplies &amp; Services</b>	<b>260,216</b>
355,700	Direct Transport Costs	505,700
102,187	Contract Hire & Operating Leases	120,575
12,074	Public Transport	12,074
48,246	Car Allowances	48,246
46,506	Transport Insurance	46,506
<b>564,713</b>	<b>Transport Related Expenditure</b>	<b>733,101</b>
274,993	Independent Units within the Council	274,964
674,088	Other Establishments	647,463
1,709,095	Private Contractors	1,709,095
70,193	Other Agencies	70,193
<b>2,728,369</b>	<b>Third Party Payments</b>	<b>2,701,715</b>
<b>7,393,130</b>	<b>Total Gross Expenditure</b>	<b>7,656,464</b>

# Development and Infrastructure Services

## Head of Economic Development



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(4,572,445)	Customer & Client Receipts	(4,941,041)
(87,966)	Other Grants Reimbursements & Contributions	(70,000)
(24,069)	Internal Income	(24,069)
<b>(4,684,479)</b>	<b>Income</b>	<b>(5,035,110)</b>
<b>(4,684,479)</b>	<b>Total Income</b>	<b>(5,035,110)</b>
<b>2,708,651</b>	<b>Total Net Expenditure</b>	<b>2,621,354</b>

# Development and Infrastructure Services

## Head of Roads and Amenity Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
12,931,251	Direct Employee Expenses	13,566,496
98,105	Indirect Employee Expenses	98,104
<b>13,029,355</b>	<b>Employee Expenses</b>	<b>13,664,599</b>
257,544	Buildings & Plant	257,544
1,103,231	Energy Costs	1,022,117
69,288	Rents	69,288
98,724	Water Services	93,726
615,682	Other Property Costs	615,682
29,493	Cleaning & Domestic Services	26,717
88,916	Grounds Maintenance Costs	88,916
<b>2,262,878</b>	<b>Premises Related Expenditure</b>	<b>2,173,991</b>
6,031,902	Equipment Furniture & Materials	5,812,143
97,921	Clothing Uniforms & Laundry	99,921
10,284	Printing Stationery & General Office Expenses	10,284
49,067	Services	49,067
79,135	Communications & Computing	82,442
36,650	Expenses	36,650
22,177	Grants & Subscriptions	22,177
169,195	Miscellaneous	164,195
<b>6,496,330</b>	<b>Supplies &amp; Services</b>	<b>6,276,879</b>
4,215,444	Direct Transport Costs	4,009,708
0	Recharges	0
5,901,246	Contract Hire & Operating Leases	6,742,990
8,434	Public Transport	8,497
128,374	Car Allowances	134,716
11,393	Transport Insurance	11,393
<b>10,264,891</b>	<b>Transport Related Expenditure</b>	<b>10,907,305</b>
8,378,542	Independent Units within the Council	8,534,532
165,549	Other Local Authorities	165,549
2,591,711	Government Departments	2,688,684
51,822	Voluntary Associations	39,822
(19,619)	Other Establishments	(37,170)
9,838,011	Private Contractors	9,982,364
500	Other Agencies	500
<b>21,006,517</b>	<b>Third Party Payments</b>	<b>21,374,281</b>
251	Capital Financing	158,891
<b>251</b>	<b>Capital Costs</b>	<b>158,891</b>
<b>53,060,222</b>	<b>Total Gross Expenditure</b>	<b>54,555,946</b>



# Development and Infrastructure Services

## Head of Roads and Amenity Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
(27,073,947)	Customer & Client Receipts	(27,874,080)
(3,042,415)	Internal Income	(2,854,454)
<b>(30,116,362)</b>	<b>Income</b>	<b>(30,728,533)</b>
<b>(30,116,362)</b>	<b>Total Income</b>	<b>(30,728,533)</b>
<b>22,943,860</b>	<b>Total Net Expenditure</b>	<b>23,827,413</b>



# Other Operating Income and Expenditure

## Section 6

## Other Operating Income and Expenditure



Approved 2014/2015 £	Objective Summary	Approved 2015/2016 £
1,228,475	Elected Members	1,235,043
409,287	Sundry Services	1,937,055
1,522,249	Unfunded Pensions	1,522,249
<b>3,160,011</b>	<b>Total Net Expenditure</b>	<b>4,694,347</b>

## Other Operating Income and Expenditure



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
1,722,671	Employee Expenses	2,281,812
0	Premises Related Expenditure	486,442
1,228,524	Supplies & Services	1,708,957
140,518	Transport Related Expenditure	140,518
68,298	Third Party Payments	76,618
0	Income	0
<b>3,160,011</b>	<b>Total Net Expenditure</b>	<b>4,694,347</b>

# Other Operating Income and Expenditure



## Elected Members

Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
180,422	Direct Employee Expenses	184,031
20,000	Indirect Employee Expenses	20,000
<b>200,422</b>	<b>Employee Expenses</b>	<b>204,031</b>
30,508	Printing Stationery & General Office Expenses	6,508
36,394	Communications & Computing	36,709
730,656	Expenses	744,898
21,679	Miscellaneous	34,081
<b>819,237</b>	<b>Supplies &amp; Services</b>	<b>822,196</b>
3,304	Direct Transport Costs	3,304
6,706	Contract Hire & Operating Leases	6,706
14,527	Public Transport	14,527
115,981	Car Allowances	115,981
<b>140,518</b>	<b>Transport Related Expenditure</b>	<b>140,518</b>
63,090	Other Establishments	63,090
5,208	Other Agencies	5,208
<b>68,298</b>	<b>Third Party Payments</b>	<b>68,298</b>
<b>1,228,475</b>	<b>Total Gross Expenditure</b>	<b>1,235,043</b>

## Other Operating Income and Expenditure



### Elected Members

Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>1,228,475</b>	<b>Total Net Expenditure</b>	<b>1,235,043</b>

## Other Operating Income and Expenditure



### Sundry Services

Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
0	Direct Employee Expenses	555,532
<b>0</b>	<b>Employee Expenses</b>	<b>555,532</b>
0	Energy Costs	486,442
<b>0</b>	<b>Premises Related Expenditure</b>	<b>486,442</b>
256,160	Services	256,160
153,127	Miscellaneous	630,601
<b>409,287</b>	<b>Supplies &amp; Services</b>	<b>886,761</b>
0	Health Authorities	8,320
<b>0</b>	<b>Third Party Payments</b>	<b>8,320</b>
<b>409,287</b>	<b>Total Gross Expenditure</b>	<b>1,937,055</b>



## Other Operating Income and Expenditure

### Sundry Services



Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>409,287</b>	<b>Total Net Expenditure</b>	<b>1,937,055</b>

## Other Operating Income and Expenditure



### Unfunded Pensions

Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
1,522,249	Indirect Employee Expenses	1,522,249
<b>1,522,249</b>	<b>Employee Expenses</b>	<b>1,522,249</b>
<b>1,522,249</b>	<b>Total Gross Expenditure</b>	<b>1,522,249</b>

# Other Operating Income and Expenditure



## Unfunded Pensions

Approved 2014/2015 £	Subjective Summary	Approved 2015/2016 £
0	Customer & Client Receipts	0
<b>0</b>	<b>Income</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>
<b>1,522,249</b>	<b>Total Net Expenditure</b>	<b>1,522,249</b>